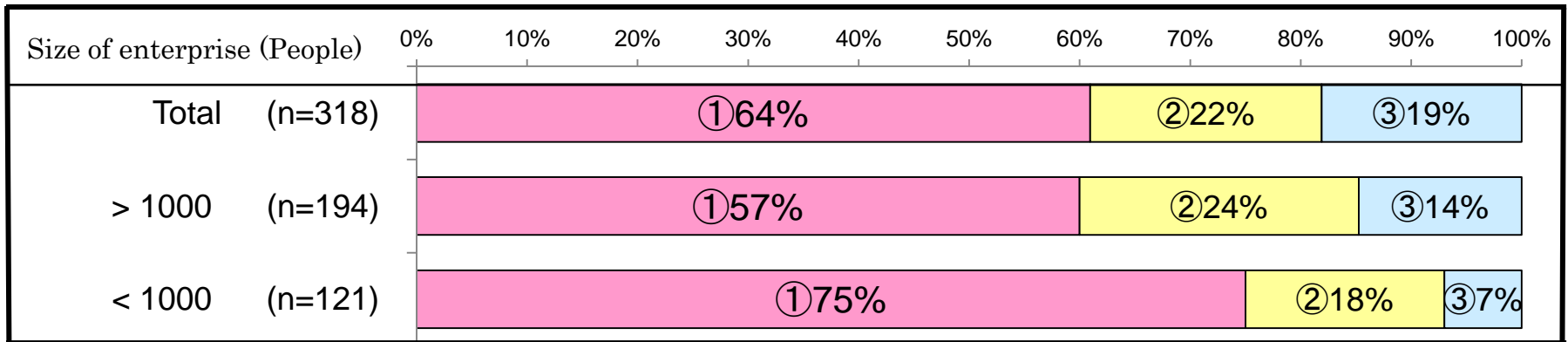
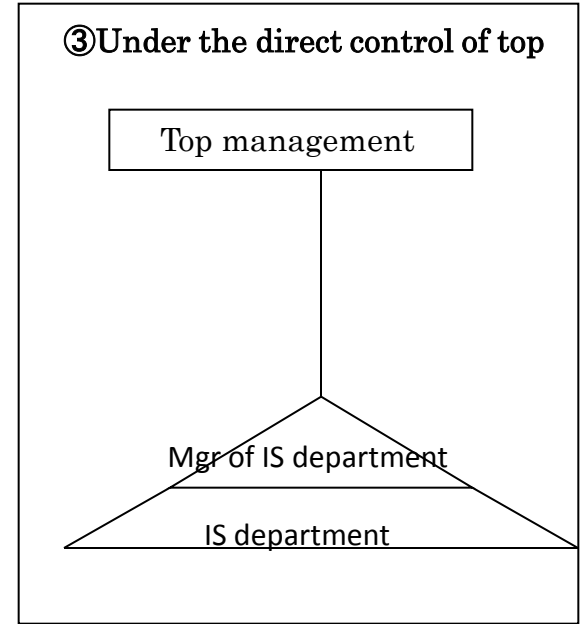
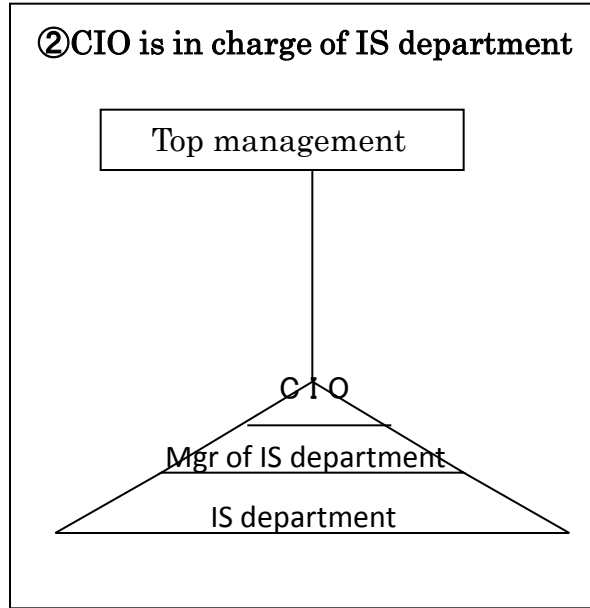
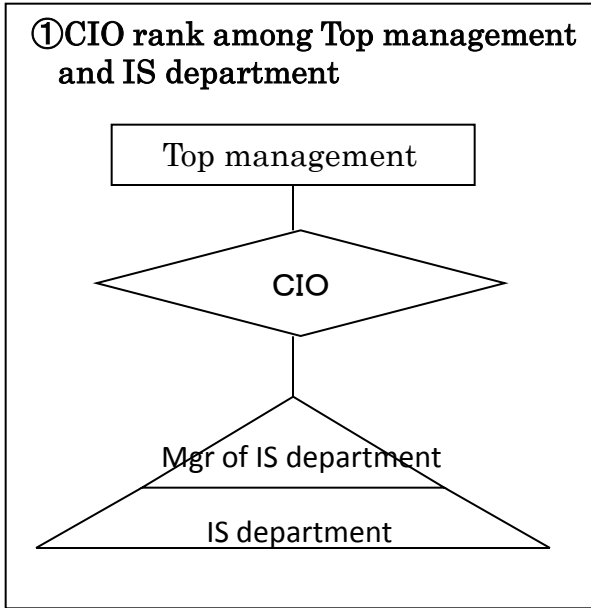


Research results

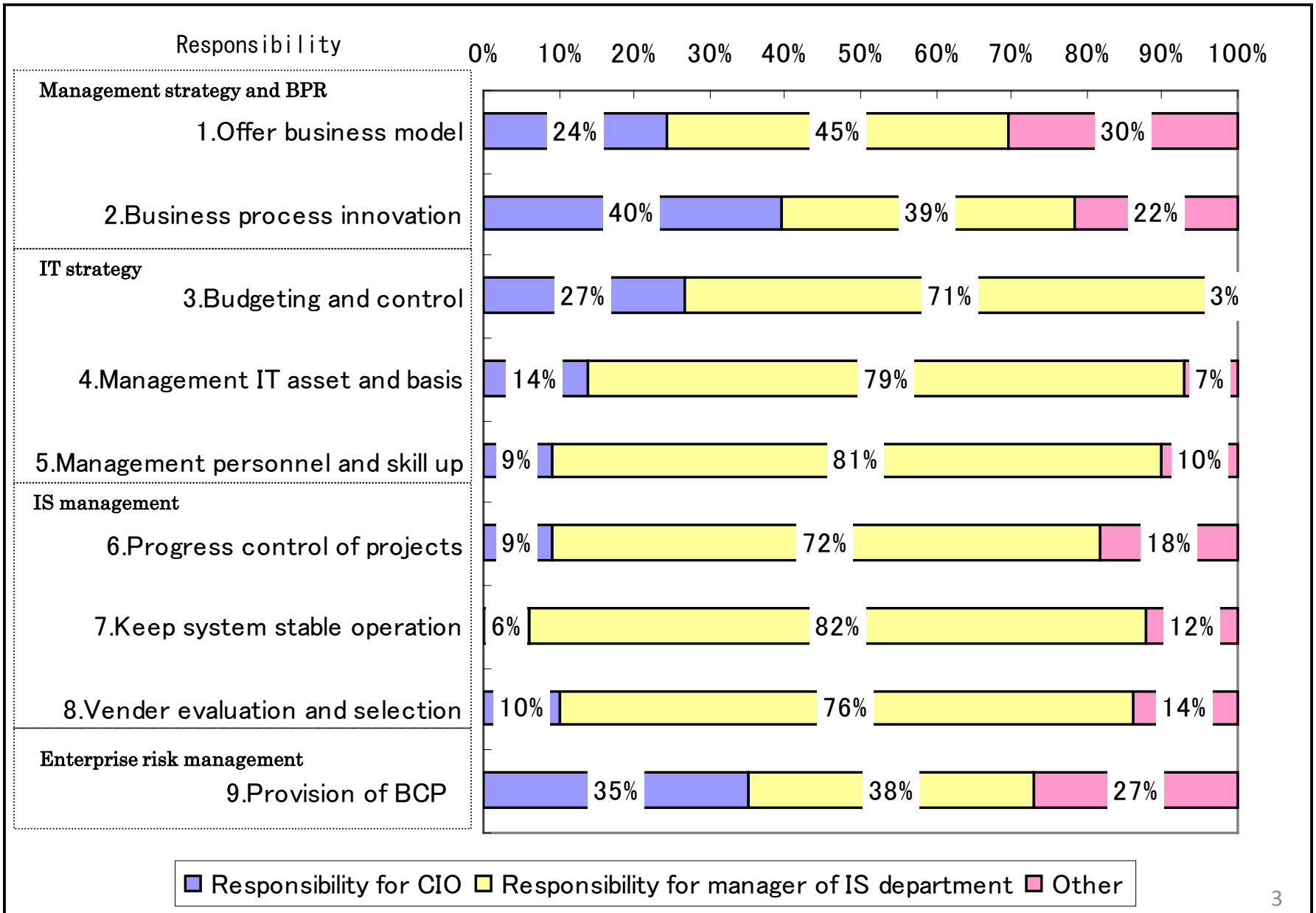
Information Systems Organization and Required Skill

Positioning of CIO and Manager of IS Department



Note : ■ ① CIO rank among Top management and IS department ■ ② is in charge of IS department ■ ③ Under the direct control of top management

Responsibility of CIO in Japan



Formation of IS department Organization

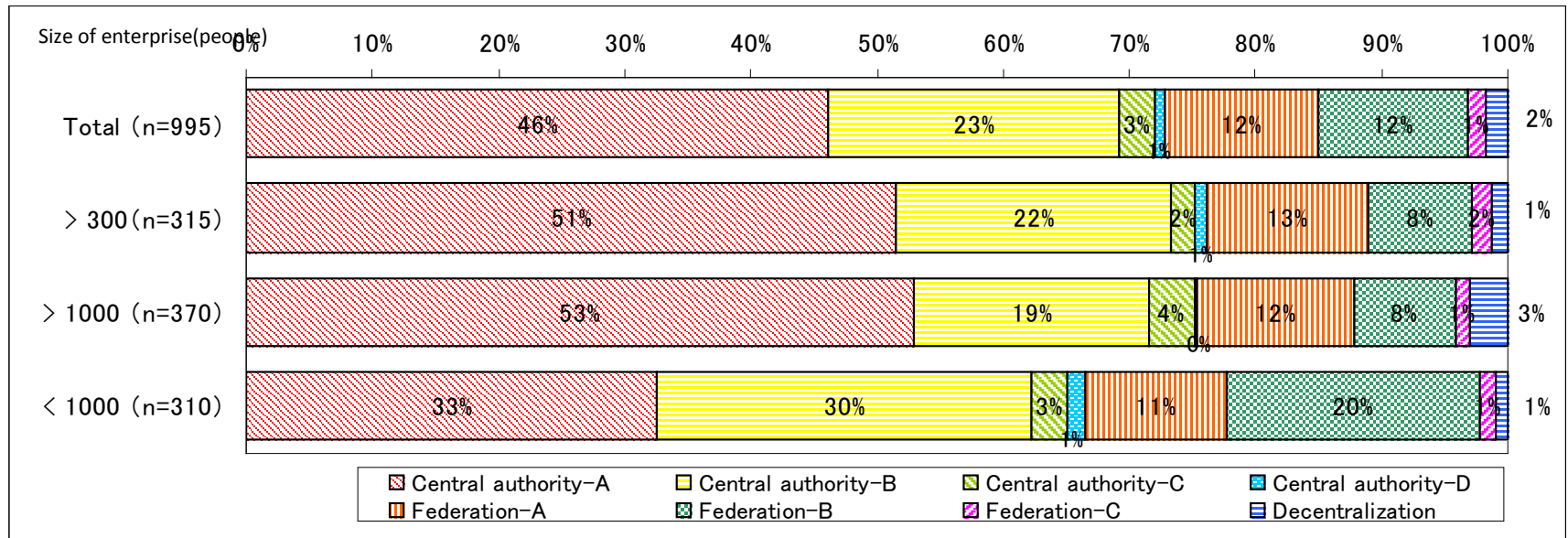
Formation		Sharing Responsibility			DI
		Corporate headquarter	Independent divisions	IS subsidiary or System vender	
1	Central authority-A	S—P—D—O			▲14
2	Central authority-B	S—P		D—O	11
3	Central authority-C	S		P—D—O	6
4	Central authority-D			S—P—D—O	0
5	Federation-A	S—P—D—O Corporate common	S—P—D—O Business dependent		▲4
6	Federation-B	S—P Corporate common	S—P Business dependent	D—O	0
7	Federation-C	S	S Business dependent	P—D—O	3
8	Decentralization	S	S—P—D—O		1

Note : **S** = Strategy **P** = Planning **D** = Software engineering **O** = IT systems operation and management

DI : [(Future state) – (Current state)] of more than 1000 employee in company

Status of Formation for IS department Organization

Current Status of IS Department Organization



Future Trend of IS Department Organization

